

# **WOWWC**





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### SUMMARY 2020

### **Turkey's Leading Second-Hand Car Platform**

- Wowwo established in 2016 as the leading second-hand car sales and market place for cars in Turkey.
- Business model built around high demand for quality second-hand cars in the Turkish market for individuals who do not meet the criteria for traditional auto loans.
- Fast & intelligent data-driven credit assessments grants a different risk profile in comparison to "traditional" banks and leasing companies.
- Provides secured lending for the car title with monthly instalments and a buy back option.

#### Statistics as of 30.09.2020

- Average of 3,700 applications monthly.
- +350,000 registered members, +12m platform users and
   +300m website visitors.
- +15,000 current number of customers.
- 131 employees.
- Average 40% APR.
- <1% in default loans.
- 16,000 vehicles for sale.
- 2,000 member dealerships in 54 cities.
- 14 showrooms.



### SUMMARY 2020

### **Covid 19 Impact & Supply Shortages**

- Turkey launched a 21 point stimulus package (Economic Stability Shield) worth 13.2 bn EUR to tackle the coronavirus pandemic. Turkey pledged a "series of measures" relating to Fiscal Policy, comprising of tax breaks and deferrals, along with credit guarantees and employee salary support scheme.
- Turkey surpassed European countries and became the only market that has managed to increase auto sales since January
- Supply shortages have increased demand in second-hand vehicles.
- Uncontrolled increase in prices benefitted sales and profit margin for Wowwo.

### Financial Highlights (TL)

|                      | 2018*          | 2019*          | 2020-1         | 2020-2         |
|----------------------|----------------|----------------|----------------|----------------|
| Interest and similar |                |                |                |                |
| income               | 471,420,773.00 | 184,249,445.00 | 114,465,082.39 | 165,663,473.93 |
| EBITDA               | 69,089,169.00  | 93,014,566.27  | 25,096,503.40  | 41,592,444.84  |
| Net Profit           | 5,394,939.00   | 24,805,522.00  | 13,451,634.75  | 21,758,386.47  |
| Net Loan Portfolio   | 358,603,674.17 | 293,592,197.04 | 390,188,043.31 | 384,386,204.29 |
| Equity               | 108,570,283.17 | 133,375,805.17 | 131,186,680.43 | 139,493,432.15 |
| Loan and Borrowings  | 362,738,373.00 | 285,601,578.00 | 216,378,511.05 | 194,191,497.99 |
| Net Margin %         | 0.01           | 0.13           | 0.12           | 0.13           |
| Return on Assets %   | 0.01           | 0.07           | 0.03           | 0.05           |

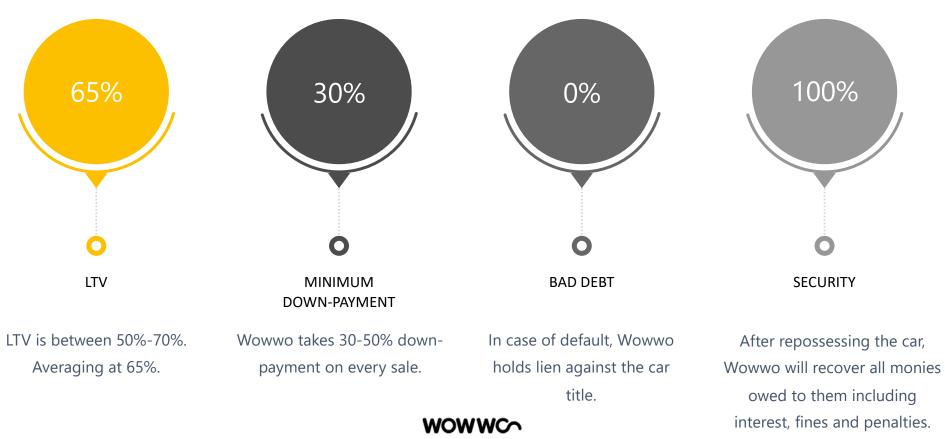
\*Audited Accounts Baker Tilly

 Wowwo's rapid growth in 2018 stalled in 2019 due economic challenges. Banks increased interest rates to 30% and reduced credit lines for businesses. Wowwo increased its rates which reduced sales but resulted in higher profitability.



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## **W** BUSINESS MODEL HIGHLIGHTS



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### ABOUT WOWWO

Wowwo positions itself as a dealer – lender – vector hybrid, solving the problem in each stage by its own approach to market. It's a dealer with trustable and guaranteed inventory through dealership partners; lender which does not mandate long frustrating procedures and a vector that dealers can list and buyers can search easily for the car they need.

Wowwo started its operations in 2016. Wowwo buys and sells second-hand cars with direct financing model to consumers in Turkey. Wowwo has a tech and internet based system which enables to run business theoretically with no inventory, leveraging inventories and transactions of dealers.

As a tech and internet-based business, Wowwo has invested in

IT Infrastructure, ERP and developed its own integrated platform that manages the whole business process, from customer inquiry to sales contract management and financial data reporting. The platform is also integrated with government and credit databases and receives information about customers and vehicles, leveraging real time risk management.



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## **OUR BUSINESS**

Wowwo markets cars across the country through its showrooms, dealers, web page, TV advertisements and social media channels. Member dealers are promoting Wowwo to the end customer as a new and easy way of purchasing a car.

Wowwo takes 30%-50% down payment over the sales price of the car and signs promissory notes with the final customer up to 36 months with an interest margin. Company generates its profit from the following:

- Interest income on Promissory Notes
- Mark-up on the buy & sell prices of the cars
- Value added services, such as insurance & title deed costs

While cost of company are mainly as follows:

- Cost of finance
- Cost of cars purchased
- Selling & marketing expenses



## MEET OUR TEAM

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### Engin Yeşil Group Chairman

- More than 45 years of establishing and managing 100m USD + companies.
- BS in Finance, University of Florida



## Alptekin Kekilli

- Led the entire operation in establishing Wowwo in 2016
- BS in Electrical and Electronics Engineering.
- Skilled in SIP, SS7), Data Center, Management.



### Kurt Akyüz CFO

- MBA Chicago Booth, LLB Law London Guidhall.
- Joined Wowwo in 2019.
- Over 20 years of experience in finance, operations and supply chain management in the UK.



## Yasin Sezer

- BS in IT Engineering.
- Responsible for the Planning, design and development front-end, back-end company systems

## TURKEY LANDSCAPE OVERVIEW

### GDP

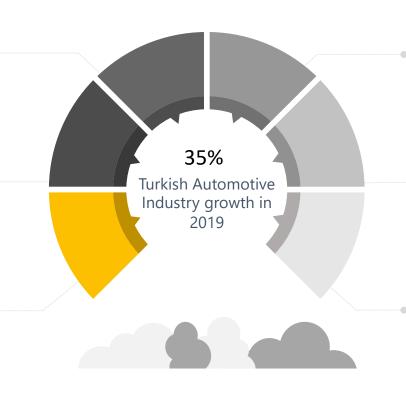
Turkey, with US\$ 755 Billion GDP in 2019 is the 18th largest economy in the world and 6th largest economy in Europe.

### POPULATION

The population of Turkey was 83.2 million in 2019 with a growth rate of 1.39% per annum.

#### **CAR OWNERSHIP**

In 2019, the number of used vehicles sold in Turkey reached its highest figure with 7.6 million units sold.



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### SECOND-HAND CARS

In terms of second-hand / new-car sales ratio, Turkey tops in the European rankings 5:1.

#### **VEHICLE AGE**

The average age of vehicles in Turkey is 13.4 years-old.

#### INVESTMENT

Turkey is one of few countries where car prices appreciates, therefore buying a car is seen as an integral investment.

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### COVID-19 DRIVES UP DEMAND

High demand coupled with supply shortages have pushed Turkish citizens toward secondhand vehicles, resulting in an uncontrolled increase in prices, a trend industry representatives project will continue until at least the end of the year.

## 50%

Secondhand car price increase in almost five months since March 2020



Price increase for an average C-segment vehicle.



the rate of those who prefer to use public transportation since COVID 19, down from 58%.

## 2.1m

Used-cars and light commercial vehicles were sold since January 2020

### 7%

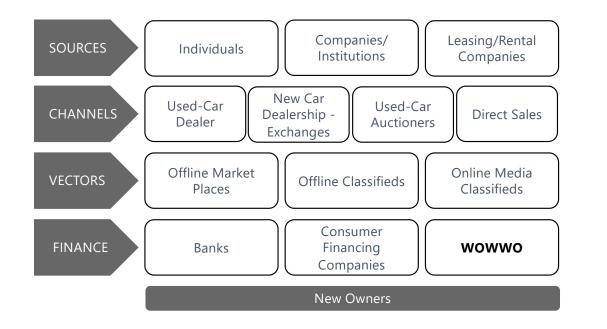
Month-on-month increase average price for secondhand vehicles.

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## 120,000 TL

Average C-segment Vehicle price.

## TRANSACTION OVERVIEW



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Since May 2010, the second-hand car sales process is carried out through the Public Notaries in Turkey, via centralized online system.

The Notaries are the only institution authorized to conduct the official sale of car transactions and is connected to all related government entities for car title transfer. There is only one fee paid to the Notary.

The price of cars are paid in full or buyers can utilize car loans if they meet the strict criteria of Lenders.

Lender's finance cars that are maximum 5 yearsold, therefore less than 30% of second-hand cars in Turkey is eligible for Lender financing.

## **BUSINESS MODEL**

1. Wowwo markets cars through its showrooms, dealer network, and web page, driving sales through TV and social media advertisements 2. Potential clients search through Wowwo's website listings and find a car suited to their criteria. Once they select a car to purchase, the user registers their details on the platform. 3. The ID and financial viability of each customer is checked by Wowwo including real time AML checks. 4. After Wowwo's approval process, the request is directed to a dedicated Regional Sales Responsible (RSR) who will contact the dealership to negotiate the price of the car. Once Wowwo's sales price and mark-up is agreed, the RSR will contact the customer and arrange an appointment at the dealer location in order to complete the transaction.





## **BUSINESS MODEL**

5. The customer arrives to inspect the car, test drive, review the expert report, and agrees to purchase. 6. A 30%-50% down payment
is submitted, and legally
binding Promissory Notes
are signed over to Wowwo.
Wowwo purchases the car
title from the dealer and pays
in full.

7. Wowwo sells the car to the customer, and the client takes the title at the notary.

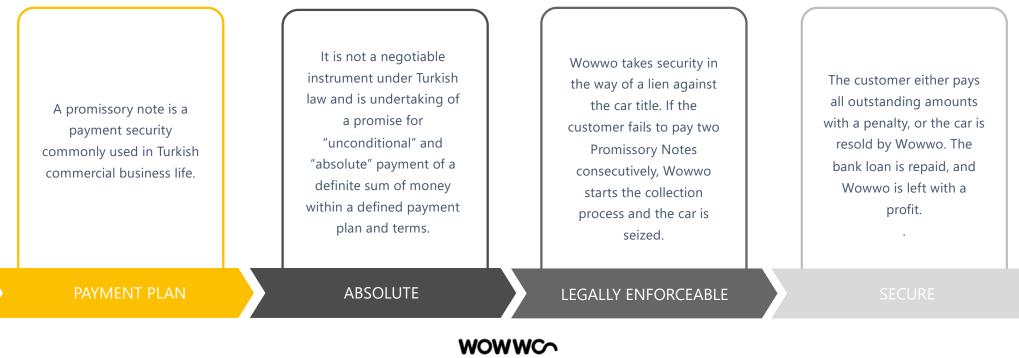
8. Wowwo takes the Promissory Notes, Insurance Documents, Notary Sales Documents to the bank (funder i.e Mintos) who then issues a collateral warranty on the Promissory Notes and in turn releases the funds to Wowwo.



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### UNDERSTANDING PROMISSORY NOTES

Wowwo is not a financial institution and does not provide "Loans". Wowwo provides "secured payment plans" over a defined term with interest, using promissory notes.

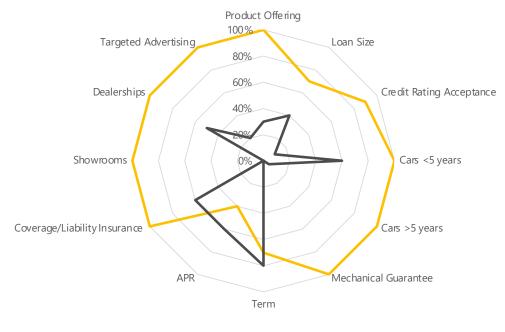


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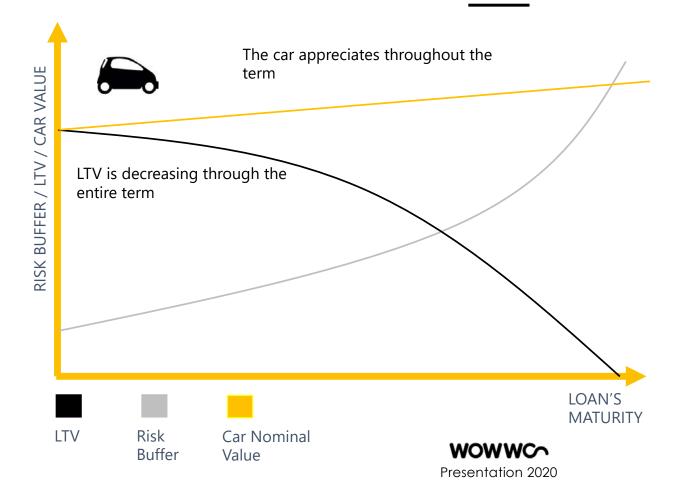
## COMPETITIVE LANDSCAPE

Our business model is based on the gaps and restrictions provided by Financial Institutions (FI). These gaps help create our market.



- Wowwo is a fully dedicated second-hand car platform focused on a consumer segment who do not meet the criteria for traditional auto loans unlike FI's. Our security is held against the car title.
- Considering that the average car age in Turkey is 13 years, Wowwo offers up to 70% loan of the total value. FI's only offer loans to new or second-hand cars up to 5 years old with 50-60% upfront payment based on the insurance value.
- Wowwo provides a complete "car search-to-delivery" service incorporating a wide product offering from Insurance to Mechanical Guarantee. These services can also be paid in instalments.
- Car dealerships rely on the terms of the bank to provide loans to customers. In the case of Wowwo, every partner dealership can sell their car with flexibility though our payment plans.

## **RISK PROFILE**



- The used quality cars have been increasing in their value.
- The borrowers are redeeming the loan month by month. In return, the LTV of the loan is decreasing constantly.
- In case of default, Wowwo holds a lien against the car title.
- After re-possessing the car, Wowwo will recover the initial loan amount (taking account of all the cash flows received through the agreement).

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### **GEOGRAPHICAL LOCATIONS**



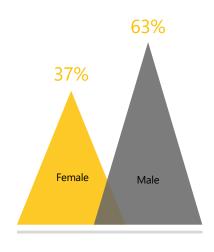
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## CLEAR PRODUCT OFFER

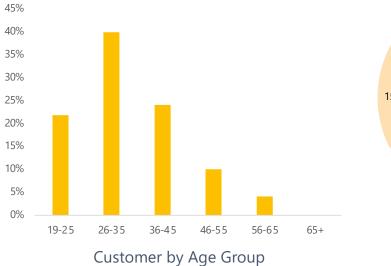
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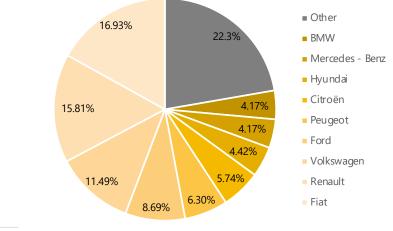
| Products                      | Car Sales   | Full Coverage Car<br>Insurance<br>Sales               | Mandatory Liability Car<br>Insurance Sales | Car Mechanical<br>Guarantee<br>Sales |
|-------------------------------|---|---|--|--------------------------------------|
| Share of Portfolio<br>Revenue | 96.5%   | 2.1%  | 0.87%                                      | 0.53%                                |
| Payment Structure             | Monthly   | Monthly   | In Advance                                 | Monthly                              |
| Average Term                  | 28 Months   | 12 Months   | 12 Months                                  | 12 Months                            |
| Mark-Up                       | 4-10%   | 14%   | 10%  | 10%                                  |
| Average Range                 | 20-50%  | 20-50%  | -  | 20-50%                               |
| Channels                      | Online<br>Offline<br>Dealership Partners<br>Showrooms | Online<br>Offline<br>Dealership Partners<br>Showrooms | Online<br>Offline                          | Online<br>Offline                    |





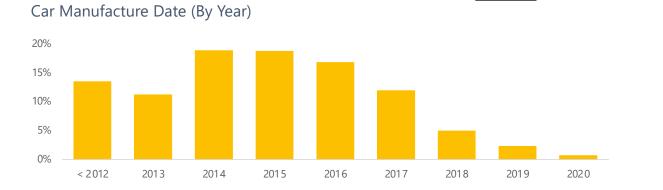
Customer by Gender



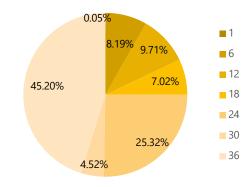


Customer by Brand of Car Purchased

## PORTFOLIO ANALYSIS 2020



Term (Months)

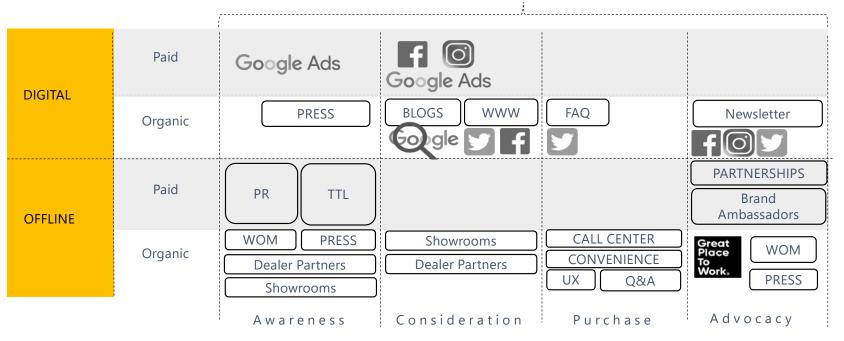


| Product                 | Vehicle Sale |
|-------------------------|--------------|
| Average Price of<br>Car | 120,000 TL   |
| Average Term            | 26 months    |
| Average Car Age         | 5-6 years    |
| Average LTV             | 65%          |
| Annual Interest<br>Rate | 20-50%       |
| Re-payment<br>Schedule  | Monthly      |



## MARKETING STRATEGY

#### CUSTOMER JOURNEY STAGE



## **PROPRIETARY SOFTWARE**

Wowwo's own proprietary software WOWWO ADMIN is at the heart of all Wowwo operations. Wowwo prioritizes investment in technology to streamline and maximise the efficiency of operational processes. Developed over the past five years, WOWWO ADMIN ensures that Wowwo effortlessly monitors the entire operations from vehicle inventory to sales contracts, tracking receivables and banknotes.

WOWWO ADMIN is also integrated with institutions such as the Turkish e-government gateway services, civil registry, notary public and Findeks credit rating. One of the key features of the system is that it maintains Wowwo's profitability by offering more than 60 thousand different payment plans according to customer profile, vehicle specifications and price.

| WOWWO ADMIN                              | Q. Ad Enged, Cog. Transmer, Contr. No: regis Engence: D |                      |  |             |   |                |  |             |                                 |                |                              |                |
|--|---|----------------------|--|-------------|---|----------------|--|-------------|---------------------------------|----------------|------------------------------|----------------|
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| Tebrikke, Küm görevler bitmiş            | 2,853   | 1,270                | 58   | - 14        | . 8   | 9              | 13   | 36          | 19                              | 3              | 244                          | 7,914          |
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| ONLINE PERSONELLER                       | Bagvuru   | Hesay                | Sate   | latar       | Finans                                      | Pakak          | 1,334,393<br>+ 2,772,143 + (                       |             | 7,619,574 T                     |                | 14,245,295 T                 |                |
| Algonitis Kahili                         |   |                      |  |             |   |                | 4,000,006.00                                       |             |                                 |                |                              |                |
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| • busk Turget                            | Call Center   | Showman              | Personellar                                  | Separatian  |   |                | 6.00   | n           |                                 | As from        |                              |                |
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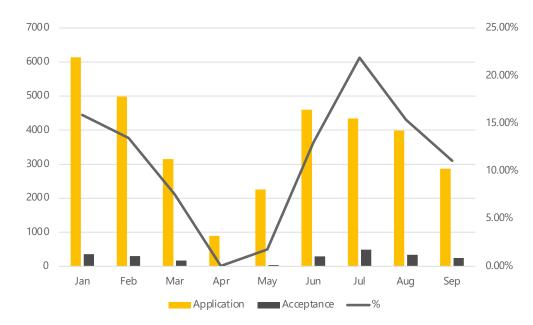
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## CUSTOMER ACQUISITION

Wowwo call center makes a call to customer to confirm the payment plan and breakdown costs as outlined by the ERP system. The customer is then referred to a Regional Sales Responsible (RSR) who then negotiates the purchase price with the auto dealer that owns the vehicle. If Wowwo's mark-up is agreed, the RSR will contact the customer and arrange an appointment at the dealers.

If the price is not agreed, the RSR will direct the customer to alternative options. The ERP System sends the customer a SMS confirming the details of the appointment which is also registered in the system.

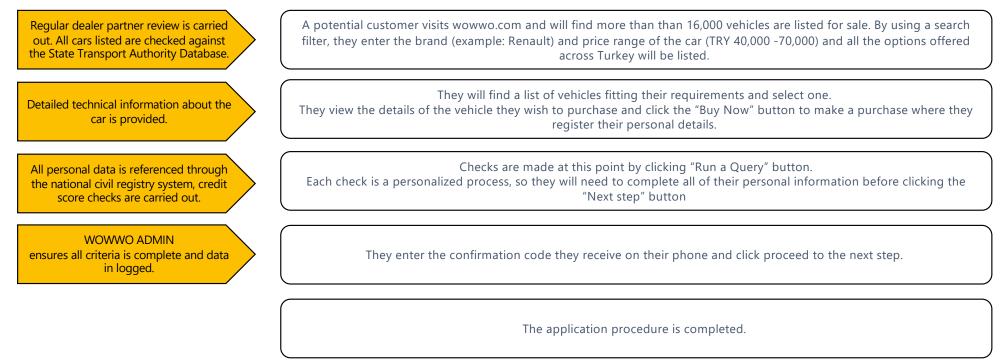
#### TOTAL APPLICATIONS vs. TOTAL ACCEPTANCE 2020:





## CUSTOMER SCORING & FRAUD PREVENTION

#### CLIENT: SALES PROCESS AND AUTOMATED SCORING





## CUSTOMER CARE



#### PERSONAL SERVICE

Wowwo ERP provides customer care, sales and marketing services through its dedicated showroom and call center answering more than 2,000 enquiries every day.



#### MEMBER DEALERS

Wowwo Support Unit provides sales support to our member dealers and customers with its 30 highly trained employees.

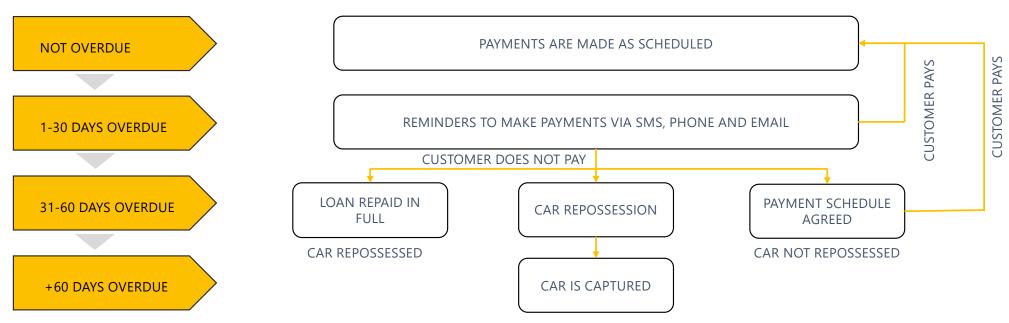
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EMPLOYEES

Operating under Wowwo ERP, the Call Center has 60 employees ranging from Call Agents, Project Managers, and Team Leaders to Quality Controllers, Operation and Collection Teams.

## DEBT COLLECTION



- All debt collection is fully compliant with regulation.
- Dedicated in-house debt recovery team.
- Support is given to customers to find solution for loan repayment including an offer to re-purchase the vehicle.
- Sale of repossessed car takes up to 90 days on average.



## FINANCIALS

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### **Balance Sheet**

|                              | 2018           | 2019           | 2020-Q1        | 2020-Q2        |
|------------------------------|----------------|----------------|----------------|----------------|
| Net Loan Portfolio           | 358,603,674 TL | 293,592,197 TL | 390,188,043 TL | 384,386,204 TI |
| Cash And Cash Equivalents    | 8,813,733 TL   | 16,812,162 TL  | 16,216,820 TL  | 15,770,277 TI  |
| Other Assets                 | 155,068,916 TL | 139,583,329 TL | 16,655,497 TL  | 32,562,175 TI  |
| Total Assets                 | 522,486,323 TL | 449,987,688 TL | 423,060,360 TL | 432,718,656 TL |
| Total Equity                 | 108,570,283 TL | 133,375,805 TL | 131,186,680 TL | 139,493,432 TL |
| Loans And Borrowings         | 362,738,373 TL | 285,601,578 TL | 216,378,511 TL | 194,191,498 TL |
| Other Liabilities            | 51,177,667 TL  | 31,010,305 TL  | 75,495,169 TL  | 99,033,726 TL  |
| Total Liabilities            | 413,916,040 TL | 316,611,883 TL | 291,873,680 TL | 293,225,224 TL |
| Total Equity And Liabilities | 522,486,323 TL | 449,987,688 TL | 423,060,360 TL | 432,718,656 TL |

| Key Ratios                    | 2018  | 2019   | 2020-Q1 | 2020-Q2 |
|-------------------------------|-------|--------|---------|---------|
| Capital To Assets             | 0.21  | 0.30   | 0.31    | 0.32    |
| Capital To Net Loan Portfolio | 0.30  | 0.45   | 0.34    | 0.36    |
| Return On Equity              | 7.13% | 24.41% | 9.74%   | 14.90%  |
| Return On Assets              | 1.48% | 7.24%  | 3.02%   | 4.80%   |



## FINANCIALS

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### **Income Statement**

|  | 2018            | 2019            | 2020-Q1        | 2020-Q2         |
|--|-----------------|-----------------|----------------|-----------------|
| Interest Income And Similar Income     | 471,420,773 TL  | 184,249,445 TL  | 114,465,082 TL | 165,663,474 TL  |
| Sales Cost                             | -356,765,490 TL | -140,542,490 TL | -83,753,248 TL | -123,691,611 TL |
| Interest Expense And Similar Expenses  | -30,777,547 TL  | -23,448,717 TL  | -11,225,043 TL | -22,212,275 TL  |
| Net Interest Income And Similar Income | 83,877,736 TL   | 20,258,238 TL   | 19,486,792 TL  | 19,759,588 TL   |
| General Administrative And Selling     |                 |                 |                |                 |
| Expenses                               | -54,181,466 TL  | -28,683,655 TL  | -12,446,147 TL | -17,863,625 TL  |
| Other (Expense)/Income                 | -21,953,643 TL  | 40,986,509 TL   | 5,732,402 TL   | 18,883,911 TL   |
| Profit Before Tax                      | 7,742,627 TL    | 32,561,092 TL   | 12,773,047 TL  | 20,779,874 TL   |
|  | -               |                 |                |                 |
| Тах                                    | 2,347,688       | - 7,755,570     | 678,588 TL     | 978,513 TL      |
| Net Profit                             | 5,394,939 TL    | 24,805,522 TL   | 13,451,635 TL  | 21,758,386 TL   |
| Total Comprehensive Income Of The Year | 5,394,939 TL    | 24,805,522 TL   | 13,451,635 TL  | 21,758,386 TL   |
| Key Ratios                             | 2018            | 2019            | 2020-Q1        | 2020-Q2         |
| EBITDA                                 | 69,089,169 TL   | 93,014,566 TL   | 25,096,503 TL  | 41,592,445 TL   |
| EBITDA Margin-%                        | 15%             | 50%             | 22%            | 25%             |
| Net Margin-%                           | 1%              | 13%             | 12%            | 13%             |

## CONTACT US

For all enquiries, get in touch with our team:

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